

March 2003

News for Planning Commissions and other Organizations Engaged in Community Planning in Hamilton County

Planning Partnership Members

Anderson Township

Blue Ash

Cincinnati

Clevs

Colerain Township

Columbia Township

Deer Park

Delhi Township

Fairfax

Forest Park

Glendale

Green Township

Greenhills

Harrison Township

Indian Hill

Loveland

Mariemont

Miami Township

Milford

Montgomery

North Bend

Norwood

Sharonville

Silverton

Springdale

Springfield Township

Sycamore Township

Symmes Township

Wyoming

Citizens' for Civic Renewal

The Land Conservancy of Hamilton County

Cincinnati - Hamilton County Community Action Agency

Greater Cincinnati Chamber of Commerce

Cincinnatus Association

Home Builders Association of Greater Cincinnati

Junior League of Cincinnati

League of Women Voters

Ohio Valley Development Council

The United Way & Community Chest

Western Economic Council

Wet Weather Initiative

The mission of the Planning Partnership is to bring together public, private and civic sector organizations engaged in community planning in Hamilton County so that mutual goals related to physical, economic and social issues can be planned for comprehensively and achieved collaboratively.

The Planning Partnership

Hamilton County Regional Planning Commission
138 East Court Street, Suite 807

Cincinnati, OH 45202

Tel. 513 946 4455

Fax. 513 946 4475

website: www.planningpartnership.orgemail: catalina.landivar@hamilton-co.org

Partnership Convenes Revitalization Forum

On March 12, a work session was convened by the Program Committee of the Planning Partnership to gauge interest in working together for the "Revitalization and Sustainability of Older Neighborhoods and Business Districts in the Context of Multi-jurisdiction Collaboration." This long and academic title did not deter members of the Hamilton County community. A good mix of representatives from the public, private and civic sectors were in attendance.

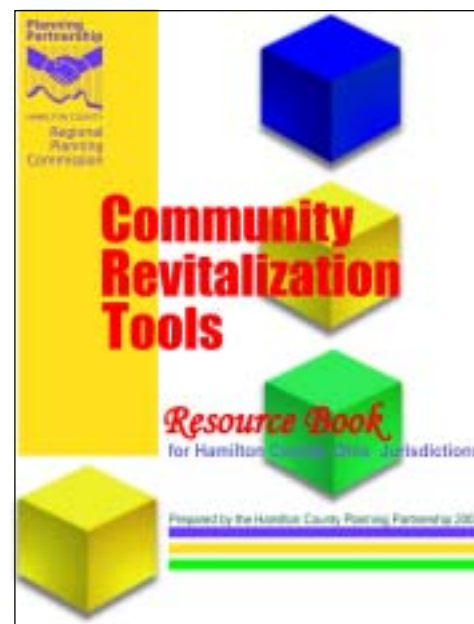
The lively session conducted by Joanne Gerson and Merrie Stillpass concluded with the formation of the "Community Greyfields Revitalization Committee." The Southwest Ohio First Suburbs Consortium (SW-FSC) has attempted to address revitalization issues in Hamilton County, but its progress has been slow. Tom Moeller, Manager of the City of Madeira and leader of the SW-FSC expressed support for the Partnership's initiative.

The Program Committee's focus on the issue of revitalization responds to members' priorities, concerns, and interests. The Greyfields Revitalization initiative is an integral part of the Community COMPASS initiatives.

Community Revitalization Tools - Resource Book

Hamilton County is very rich in programs and providers of economic development and incentives for revitalization/redevelopment. However, it's precisely the multiplicity of offerings that makes it difficult for communities to navigate and find the right tool when they really need it.

The Planning Partnership has compiled a tool kit to ease this process. The Community Revitalization Resource Book was designed as a quick reference for administrators and economic development officials in local jurisdictions to see what resources are available for revitalization of housing and business districts. It includes reference materials for more than 20 organizations and hundreds of programs with a cross reference system that allows you to identify at a glance where you should go for assistance.



The Resource Book will be distributed to Partnership jurisdiction members at the Annual Meeting.

What's Inside

HIP Helps Hundreds.....	2
Communities Partner to Improve Hamilton County.....	2
"Ya Got Trouble".....	2
News Update.....	3
The Vision for Hamilton County's Future.....	4
The Impact of National Trends.....	5
Community COMPASS: State of the County Report.....	5

Top Ten Ways to Use Community COMPASS.....	5
Hamilton County's Goals.....	6
Building Consensus.....	7
Editorial without Words.....	7
The Competitive Advantage of Hamilton County.....	7
Upcoming Events.....	8

"Ya Got Trouble"

Joanne Gerson as Program Committee Chairwoman provides leadership, perseverance, and lots of creativity to make "wishes" or "ideas" happen. Joanne brings to the Planning Partnership her years of experience at the Montgomery Planning Commission and her results oriented approach. The Program Committee is successfully initiating and nurturing programs that fill the needs of the Partnership members, i.e. Stormwater Management Education, Capital Improvement Priorities Setting.

The "Community Greyfields Revitalization" initiative focuses on the revitalization and sustainability of neighborhoods and business districts in built out communities. The March 12th Program Committee's work session was a call to action that started with a parody of the musical Music Man's Ya Got Trouble, ingeniously co-written and played by Joanne Gerson and Merrie Stillpass:

*Well either you're closing your eyes
to a situation you do not wish to acknowledge
or you are not aware of the caliber of disaster indicated
by the absence of collaboration in your community,
Well, ya got trouble my friends, right here-
I say trouble right here in River City.
Why sure I'm a planning commissioner
certainly mighty proud to say-
I'm always mighty proud to say it.
I consider that the hours I spend
At all those meetings are golden-
help me cultivate horse sense
and a cool head and a keen eye.
But just as I say, it takes judgement, brains, and maturity
to work together in Hamilton County
with the mix of cities, villages and townships here.*

*Leaders of Hamilton County
Heed the warning before it's too late!
Watch for the tell-tale sign of decline
The moment your neighbor moves to Butler County
Does he leave a vacancy behind?
Is your favorite restaurant heading to Northern Kentucky,
starving all the people in the old neighborhood?
Is the business in your community relocating in Warren
County,
Taking all the jobs away,
And are you fretten about the depths of degradation of
the neighborhood,
Well my friends,
Ya got trouble, Right here in River City!*

Well, the word is out. The Program Committee is promoting the creation of a committee that will run with the idea and will explore and promote multi-jurisdictional and multi-sector collaboration to get out of "trouble." Make sure you sign up and put all your experience and creativity to work.

Catalina Landivar-Simon, AICP

GUEST COLUMN HIP Helps Hundreds

by Amber Thomas

The Home Improvement Program (HIP), developed by the Hamilton County Commissioners, allows Hamilton County homeowners to borrow money to repair or remodel their homes or rental properties at interest rates 3% below the lowest rate usually offered by a bank. The program is based on the Housing Enhancement Loan Program, HELP, used in Cuyahoga County, Ohio.

HIP was approved in Spring 2002 with \$28 million allotted from the overall poll. It officially began June 3, 2002 with the help of five participating banks in the county. These banks are: Fifth Third Bank, US Bank, KeyBank, Provident Bank, and North Side Bank. Currently all but two communities, Arlington Heights and Milford, are participating in the program. Kevin Brown, the HIP coordinator, said "since the program began it has become more and more successful." He stated that they have already issued approximately 450 loans averaging \$14,000 with a typical interest rate of 4%. There is at least one loan in thirty-nine of the forty-seven participating communities. One hundred forty-eight of these loans have been distributed to homeowners in the City of Cincinnati, forty-five in Green Township, and

thirty-one in Delhi Township. Of the \$28 million allocated, \$4.7 million is currently invested. If funds were to run out, new loans would be put on hold but existing loans would still be valid.

HIP has no income restrictions for loan eligibility, it can be used on single- and two-family homes valuing up to \$300,000, and there is no property value limit for multi-family dwellings. Loans can be used for alterations, repair, maintenance or improvement, code violation compliance, and property upgrades. There is a \$50,000 cap on the loans and they are given for a five year term. Only one outstanding loan can be issued at any given time. The HIP had been approved for three years with the possibility of renewal in June, 2005. At that time citizens can write their commissioners advocating that the HIP be renewed. A one-year evaluation of the program is expected in June, 2003

For more information please contact: Kevin Brown, HIP Coordinator at (513) 946-4988

Or visit the website at: www.hamilton-co.org/commissioners/doc/hip.htm

In the Spotlight Communities Partner to Improve Hamilton Avenue

by Chris Anderson

Northern Hamilton Avenue (US 127) near I-275 is at the periphery of three communities: Colerain Township, the City of Forest Park and Springfield Township. From Waycross Road to Kemper Road it is a mostly commercial corridor serving all three communities, along with several public institutions such as a regional branch of the Public Library of Cincinnati & Hamilton County, the County Sheriff, and the Hamilton County Educational Services Center.

Congestion has been a problem on Hamilton Avenue for years. In 1989, all three communities contributed to an engineering study to upgrade the road through widening and signal improvements. The project is still pending with the Ohio-Kentucky-Indiana Council of Governments. More recently, the planning and economic development staffs of the three communities have been sharing land use information and coordinating plans for a future revitalization effort of the commercial corridor, which has seen a rise in vacancy over the past 10 years.

Coordination between Colerain, Springfield and Forest Park is essential along Hamilton Avenue because of the shared jurisdiction. All of the

communities recognize the value of a revitalized Hamilton Avenue as a gateway and for the convenience of their residents. They have recognized that more can be achieved by working together than going it alone.

For more information please contact Chris Anderson at: 595-5215 or ChristopherA@Forestpark.org



Chris Anderson - Forest Park
Community Development Director

Planning Partnership Annual Meeting

The Planning Partnership Annual Meeting will take place on Monday April 7, 2003 at the Sharonville Convention Center located on 11355 Chester Road from 5:30 – 8:00 pm. Registration and information fair starts at 4:30 pm.

The session will include a Panel-discussion on “Revitalization and Sustainability of Older Neighborhoods and Business Districts in the Context of Multi-jurisdiction Collaboration”. The panel includes international experts Stan Eichelbaum, Marketing Developments, Inc., Lloyd Bernstein, LMB Associates, and Kevin Kuchenbecker from Downtown Ohio, Inc. For registration or more information you can call Julia Phillips at 946-4462 or Julia.phillips@hamilton-co.org, or go to our website www.planningpartnership.org.

Recruitment and Outreach

The Membership Committee-Government Task Force is actively pursuing the recruitment of new members. As a result of those efforts, the Planning Partnership was invited to make an informational presentation to the Mt. Healthy Planning Commission in February. Participants were interested in learning of the Partnership's projects and initiatives, and in communicating the needs of their community. Task Force members will continue to conduct follow up interviews to other non-member jurisdictions.

Recruitment efforts are also directed to organizations of the private and civic sectors, and to individuals that have been long time supporters of the Partnership's initiatives.

Welcome Affiliate member: Wet Weather Initiative and “Friends of the Partnership”: Stephen Dana, John Pflum, Karl Gieseke, David Varady, and Elizabeth Brown.

Certified Planning Commissioners Program

The first session of 2003 was offered on March 4 & 5. As in prior opportunities the feedback from participants was extremely positive and encouraged us to continue offering this training. We welcomed participants from the communities of Norwood, Deer Park, and Boone County. Return participation from Lincoln Heights, Springdale, Colerain Township, Green Township, Anderson Township, Montgomery, and Clermont Counties shows some institutionalization of formal training in those communities.

Planning Partnership Fees

The Planning Partnership funds its operation largely in part through Hamilton County General Funds, grants, and membership fees. Fiscal year 2003 invoices for Planning Partnership membership were mailed in December. Included with the invoices were forms that will allow representative[s'] contact information to be updated.

Please return these forms to the Planning Partnership so that our databases and contact information can be updated. Completed forms can be faxed to 946-4475 or mailed to: Hamilton County Regional Planning Commission; Attn: Planning Partnership; 807 County Administration Building; 138 East Court Street; Cincinnati, OH 45202.

Planning Partnership Annual Report 2002 is Ready

The Planning Partnership Annual Review/Preview circulated as the Business Courier Supplement on January 31. It has been mailed to all the PP representatives. To request a copy you can call us at 513-946-4500 or check it out online at www.planningpartnership.org

How are we Doing?

The Planning Partnership Annual Survey is used to assess the effectiveness of the Planning Partnership, its initiatives, and to identify the common needs and problems of our members. The 2002 survey was conducted among Planning Partnership Representatives and Committee Members. For all of you that provided us with your feedback, Thank You! Your comments give us the incentive and direction for improvement.

In short, respondents expressed an increased familiarity with the Partnership initiatives, found the 2002 initiatives/projects very important (Community COMPASS visioning, Stormwater Management Education Program, Making Great Communities Certified Planning Commissioners' Program, Cost of Government Services Study), and email is the preferred medium to announce events.

Cost of Government Services Study

During the past months, we have been working hard to create a comprehensive financial summary of all 49 political jurisdictions within the County. The report will provide an analysis of local government revenue and spending for the years 1998 through 2001. To ensure that data received has been properly reported, a copy of the report was mailed in February to all participant jurisdictions for review and feedback.

Stormwater Management Education Program Grand Finale?

The program committee was designed for planning commissioners in Hamilton County interested in learning about stormwater management concepts and criteria, as well as in best management practices that could be used when revising site plan applications. Since August the program has been presented to 16 communities where approximately 150 commissioners, staff and elected officials were trained. The last presentation was held at the “David Allor” Planning and Zoning Workshop.

Kudos to the Stormwater Task Force. A follow up phone survey showed that: participants found the information valuable, presenters well prepared and knowledgeable, manuals user friendly, and information proved to be easily transferable to each community.

And maybe this is not a “finale” afterall. Given the positive feedback, Task Force members have agreed to continue presentations upon request after February 28. Call 946-4455 for more information on how to schedule a presentation.

Attention Members: Our Library is your Library

HCRPC library recent arrivals:

- Smart Growth Audits (APA / PAS Report 512)
- Parking Standards (APA / PAS Report 511)
- “The Exurban Change Project — Urbanization Trends in Ohio: Tracking Ohio's Urban Growth and Land Use change” (August 2002) — an OSU Extension publication.
- “Community Analysis and Planning Techniques” by Richard Klosterman.
- “The Practice of Local Government Planning”

Continued on Page 4

About Commercial District
Revitalization

The National Town Meeting on Main Street will be held in Cincinnati, Ohio on May 18-21. The Conference will bring together over 1,500 professionals and volunteers. Over 75 educational sessions, hands-on tours, and networking events are planned. This is a chance to find out about products, services, and strategies concerning commercial district revitalization.

For more information visit the website

www.nationaltownmeeting.org

Where do you go for Planning
services in Cincinnati now?

The Community Development and Planning Department consolidates functions of once separate departments. The former Planning Department is now the Planning Section of the newly formed City department. The Planning Section has two divisions: Historic Preservation and Land Use. The Land Use Division provides support for zone changes, subdivisions and population data services. Steven Kurtz is the interim Planning Section liaison.

Source: The Community Development and Planning Department - (513) 352-4985

The International Economic
Development Council

The International Economic Development Council will be holding its 2003 Annual Conference on September 14-17, 2003. It will be held at the Dr. Albert B. Sabin Convention Center in Cincinnati, Ohio. For more information please visit: www.IEDOnline.org/annualconference/



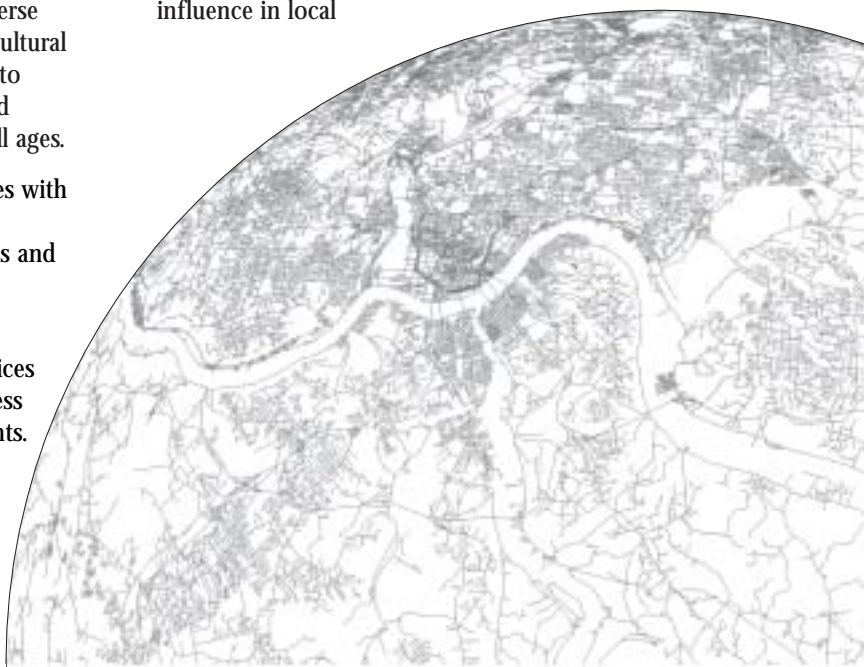
Community COMPASS

HAMILTON COUNTY

Regional Planning Commission

The Vision for Hamilton County's Future: Hamilton County will Have:

- Accessible, efficient and economical regional travel. Clean, safe, multi-modal transportation choices including mass transit, bike lanes, pedestrian walkways, and vehicular travel to reduce traffic congestion.
- Natural resources including, but not limited to, air, greenspace, rivers, hillsides, and wildlife are preserved, restored and managed to enhance the unique character of the County.
- A globally competitive and diverse economy that provides job opportunities for all county residents, attractions for visitors, and makes best use of our existing communities and resources.
- Quality, educational opportunities throughout the County in learning environments that are safe, secure and provide diverse curriculum and cross-cultural learning opportunities to promote vocational and academic success for all ages.
- Clean, safe communities with inclusive populations, economic opportunities and open communication.
- Affordable, quality, community based services and facilities that address the needs of all residents.
- Effective and efficient local government that acts proactively and cooperatively across political boundaries
- with elected, appointed and community leaders responsive to and accessible by all citizens.
- Quality of life improvements through improved safety services, community beautification, and well planned and maintained comprehensive infrastructure with consideration of the impact on the built and natural environments.
- Well-planned, controlled growth that, in the context of the greater region, balances downtown, neighborhood and community development with open space and natural areas to encourage revitalization of existing communities, and aid in economic and racial integration.
- A strong sense of community (within a county-wide framework) with increased public involvement and influence in local
- and county decision making, encourage participation by all people in community building, where inclusiveness is embraced and volunteerism is encouraged.
- More and improved, accessible recreational and cultural and entertainment activities and facilities (including parks and greenspace) that open opportunities for people of varying ethnicities and ages throughout the county (urban, suburban, rural) to improve the quality of life.
- A mix of residential choices throughout the county that provides an opportunity for home ownership across a broad range of economic levels including all lifestyles and age groups, that serves to preserve architecturally and historically significant areas including revitalized communities.



Approved by the Planning Partnership (January 9, 2003) and the Hamilton County Regional Planning Commission (February 6, 2003)

External Influences: - The Impact of National Trends on Hamilton County's Future



Manning Baxter - HCRPC

On March 6, 2003 the Hamilton County Regional Planning Commission (HCRPC) released a report entitled, "External Influences: -The Impact of National Trends on Hamilton County's Future." The report summarizes ten trends that a panel of 149 urban scholars think will affect American cities over the next 50

years. It also suggests how these coming trends may affect Hamilton County particularly.

The trends were identified in a study commissioned by the Fannie Mae Foundation — a non-profit organization based in Washington, D.C. that promotes homeownership. Some of the influences identified include the "Aging of the Baby Boomers," "The Internet," and "Expanding Superhighways."

HCRPC's report on "External Influences" uses contemporary research to understand the importance of these influences and to predict contexts for future planning in Hamilton County. This report is an important component of Community COMPASS, Hamilton County's

comprehensive plan, since the identified national trends significantly affect the County's Vision (Goals and Objectives) recently adopted by the HCRPC.

The report concludes with the results of a local study. This study, conducted by the Regional Planning Commission asked 25 local experts to identify and rank the top ten influences that would affect Hamilton County over the next 50 years. Some of the influences identified in this local study include "Disparities in Education Quality," "Weakening of the Urban Core," and "The New Economy."

For more information please email: Manning.Baxter@hamilton-co.org.



Community COMPASS - State of the County Report

By the end of March Hamilton County RPC staff will complete research reports that identify and analyze key trends in seven community systems including: Economy, Transportation, Development Framework, Public Facilities, Natural Resources, Housing, and Governance. The information compiled will result in a "state of the county" report to be used as a "foundation" for developing sound strategies that will achieve the vision for Hamilton County's future.

Top Ten Ways to Use the Community COMPASS

10. Use Community COMPASS as a frame of reference in adopting or updating your municipality's comprehensive plan.
9. Use Community COMPASS as a frame of reference in adopting or updating your municipalities zoning code.
8. Use Community COMPASS as a reference to set the capital improvements priorities in your community.
7. Use Community COMPASS as a tool to encourage working cooperatively with neighboring communities.
6. Use Community COMPASS to set the operating budget priorities in your community.
5. Use Community COMPASS to encourage growth and development of new business in your community.
4. Use Community COMPASS to establish legislative priorities to be promoted with your state and federal legislators.
3. Use Community COMPASS to address job growth, housing and environmental concerns in your community.
2. Use Community COMPASS to monitor your community's progress in areas of job growth, housing and the environment through the COMPASS data collection network.
1. Adopt the goals and objectives of the Community COMPASS Plan as part of your community's plan.

By Joanne Gerson and Curt Paddock

HAMILTON COUNTY'S GOALS:

ASSURING ECONOMIC PROSPERITY

- Create a quality of life that attracts and retains the young, skilled and entrepreneurial people, including a "24-hour Downtown Cincinnati" where people can live, work and play
- Build a strong cluster of attractions in arts, culture, sports and entertainment for residents and visitors of diverse backgrounds
- Develop a globally competitive and diversified economy
 1. that is on the cutting edge of emerging technologies,
 2. that supports emerging industries and encourages entrepreneurial activities
 3. maintains and strengthens existing business and industry
- Attract and retain business and industries that provide good-paying jobs for a diverse spectrum of County residents
- Increase emphasis on and support for university research that leads to new business development
- Develop a strong linkage between all levels of education and workforce needs, including employee retraining, educational training, and life skills programs that:
 1. Matches workforce supply with demand
 2. Provides the non-college bound student with employment options
 3. Achieves employment preparedness
 4. Results in a regional commitment to education beyond 12 years

BUILDING COLLABORATIVE DECISION MAKING

- Create the necessary structure and relationships for effective and efficient coordination of countywide governance, that works pro-actively and cooperatively across political and school district boundaries with elected, appointed, and community leaders, and all citizens
- Develop a system of collaborative governmental decision-making that enables a countywide development framework, producing well-planned, controlled growth that balances investments in downtown, neighborhoods and communities with preservation of open space and natural areas, and that address obstacles to achieving such growth

EMBRACING DIVERSITY AND EQUITY

- Encourage and maintain clean, safe, inclusive, accessible, communities that foster open communication
- Promote health and longevity for all residents of Hamilton County by providing opportunities for equal access to preventative and restorative health and health-related services, and other social and community services
- Promote quality, educational opportunities in safe learning environments, and opportunities for students to gain cross-cultural experience and knowledge at all education levels

BALANCING DEVELOPMENT AND THE ENVIRONMENT

- Preserve, restore, and manage natural resources so as to enhance the unique character of the County
- Plan and manage growth by seeking regional cooperation, fostering neighborhood-focused development, encouraging revitalization of existing neighborhoods, and preserving open space, while incorporating citizen input in the decision-making process.
- Strengthen investment, particularly reinvestment, in order to balance development in downtown, suburbs, and rural areas, using existing infrastructure to reduce costs.
- Develop attractive, economical, multi-modal public transportation coordinated with planning and development of roads, housing and business locations in order to better connect people to their jobs, services, and natural and cultural resources
- Plan and maintain a comprehensive infrastructure system, that is coordinated with development, constructed with consideration of the impact on the built and natural environments, and that supports neighborhood centers

"The pressure in politics is to spend time and energy focusing on the problems. We have so many strengths here, and I hope we have a little vision and energy to focus on our assets."

*Tom Neyer, Hamilton County Commissioner
departing words, January 2003.*

- Encourage and facilitate public input, throughout the planning and decision-making process, which leads to improved public decision-making and improved public involvement, with buy-in from all sectors of the County including citizens
- Foster a strong sense of countywide community that engages all citizens (including youth), encourages volunteerism, and makes full use of our social capital in County and local decision-making
- Enhance an accessible and open system of government to assure ethical and effective decision-making
- Increase the availability of affordable recreational, social and cultural opportunities that appeal to the diverse population of Hamilton County
- Promote diversity in our institutions and in all levels of government (legislative, judicial and executive/administrative)
- Promote regional solutions to regional issues such as affordable housing, social services, public transportation and mobility

Building Consensus: A Closer Look

How many times have you been frustrated or disappointed in the decision (or lack thereof) among friends in a dinner destination? There are different likes and dislikes, different needs according to diet or location, different experiences that color perceptions. And then there are the "I don't cares," people who say they have no opinion but often simply don't want to voice it and risk confrontation.

If a dinner selection can be that tough among a group of eight or 10 people, imagine how hard it must be to build consensus among the hundreds of thousands of people living in Hamilton County, or at least among the thousands of people who choose to get involved in the process of planning.

Yet building consensus is at the very heart of the Planning Partnership. It is the vision that drives our efforts; it is the way we do business.

Building consensus, like building communities through planning, is a process. The Planning Partnership spent many months testing, refining and implementing that process, and demonstrated its value quite effectively through Community COMPASS. In that initiative, 2,800 citizen ideas were classified, categorized and prioritized, and now action teams are using the consensus process to analyze specific strategies to achieve our county's goals.

The consensus process the Planning Partnership uses allows

room for disagreement, yet keeps the ultimate goal – a decision – on track. The key is to separate the identification of concerns from the resolution of concerns. As a proposal is introduced, those studying the idea are asked to identify likes and dislikes, withholding judgment or reactive comment. The next step is to create alternatives for the original proposal. In this step, there is no discussion; it is merely a presentation of ideas. Then, each proposed revision is discussed

individually. The group selects the best alternative and identifies its rationale. Finally, the group either declares consensus on

the proposal, "stands aside" and thereby accepts a proposal with reservations recorded, sends the proposal to a committee for more discussion, or declares a block – a decision not to endorse the proposal because consensus cannot be reached

By breaking the discussion down into a series of steps that are stripped of judgment, the dialogue can flow in an orderly, less emotive manner. And decisions can be reached more effectively.

The consensus process and the resulting collaborative decision-making are hallmarks of the Planning Partnership. They represent our vision in action.



The Competitive Advantage of Hamilton County: Strengths and Directions

As a part of its Community COMPASS initiative, HCRPC will soon release a new report "The Competitive Advantage of Hamilton County: Strengths and Directions". This in-depth look at the structure and composition of the county economy is a first for our county and region, and represents valuable economic intelligence for local policy-makers and economic development organizations.

The report describes, and graphically depicts, economic activities and trends in the county from 1987-2001, including number of jobs, average per capita payroll earnings and number of business and industry establishments by detailed sub-sector, employment size category, zip-code area and jurisdiction.

The research reveals the county's economic strengths, economic drivers and emerging industries - for example commercial banking, mortgage brokering and investment advice; industrial and graphic design

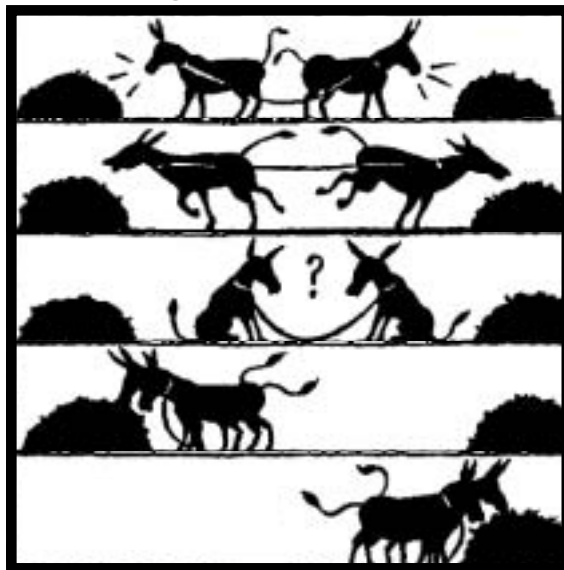


Christine Nolan - HCRPC

services; food processing; and various products based on chemicals. It uses scientific tools, such as location quotient and shift-share analysis, to analyze over 70 economic indicators including degree of industry specialization and directions of change. The large database constructed for this study also enables identification of key business and industry clusters in the county.

For more information please email: Christine.Nolan@hamilton-co.org.

Editorial without Words: Advantages of Cooperation



The Tale of Two Donkeys

Source: www.hwdsb.on.ca/tailslap/funstuff/stories/2donkeys.htm

upcoming events

March

Event	Date	Time	Location	Contact
Executive Committee	March 26	9:00 AM - 11:00 AM	Drake Conference Center Room H	Pete Witte 251-0880
Planning Partnership - COMPASS	March 26	6:00 PM - 8:00 PM	Drake Conference Center Rooms G & F	Ron Miller 946-4453

April

Event	Date	Time	Location	Contact
Planning Partnership Annual Information Fair	April 7	4:30 PM - 5:30 PM	Sharonville Convention Center	Catalina Landivar-Simon 946-4455
Planning Partnership Annual Meeting	April 7	5:30 PM - 8:30 PM	Sharonville Convention Center	Catalina Landivar-Simon 946-4455
Editorial Committee	April 15	10:00 AM	County Administration Building - Room 807	Catalina Landivar-Simon 946-4455
Program Committee	April 17	9:00 AM - 11:00 AM	Norwood City Hall - Room B	Joanne Gerson 793-2648
Executive Committee	April 23	9:00 AM - 11:00 AM	Drake Conference Center - Room H	Pete Witte 251-0880

May

Event	Date	Time	Location	Contact
UPDATE Submission Deadline for June Issue	May 2	5:00 PM	County Administration Building - Room 807	Catalina Landivar-Simon 946-4455
Program Committee	May 15	9:00 AM - 11:00 AM	Norwood City Hall - Room B	Joanne Gerson 793-2648
Executive Committee	May 28	9:00 AM - 11:00 AM	Drake Conference Center - Room H	Pete Witte 251-0880

June

Event	Date	Time	Location	Contact
Program Committee	June 19	9:00 AM - 11:00 AM	Norwood City Hall - Room B	Joanne Gerson 793-2648

Note: Schedule of meetings is subject to change. Please confirm with the listed contact person or check the Planning Partnership website: www.planningpartnership.org